David Whitaker, Esq.
Director
Irvin Corley, Jr.
Executive Policy Manager
Marcell R. Todd, Jr.
SeniorCity Planner

LaKisha Barclift, Esq.
M. Rory Bolger, PhD, AICP
Timothy Boscarino, AICP
Elizabeth Cabot, Esq.
Janese Chapman
Tasha Cowen
Richard Drumb
George Etheridge

### City of Detroit CITY COUNCIL

### LEGISLATIVE POLICY DIVISION

208 Coleman A. Young Municipal Center
Detroit, Michigan 48226
Phone: (313) 224-4946 Fax: (313) 224-4336

Deborah Goldstein
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Sabrina Shockley
Thomas Stephens, Esq.
David Teeter
Theresa Thomas
Kathryn Lynch Underwood

TO:

Tyrone Clifton, Director

**Detroit Building Authority** 

FROM:

David Whitaker, Direct

Legislative Policy Division Staff

DATE:

March 11, 2019

RE:

2019-2020 Budget Analysis

Attached is our budget analysis regarding your department's budget for the 2019-2020 Fiscal Year.

Please be prepared to respond to the issues/questions raised in our analysis during your scheduled hearing on Monday, March 18, 2019 at 11:00 a.m. We would then appreciate a written response to the issues/questions at your earliest convenience subsequent to your budget hearing. Please forward a copy of your responses to the Council members and the City Clerk's Office.

Please contact us if you have any questions regarding our budget analysis.

Thank you for your cooperation in this matter.

DW:dh:ss

Attachments:

**Issues and Questions** 

cc:

Councilmembers

Auditor General's Office

David Massaron, Acting Chief Financial Officer

Tanya Stoudemire, Budget Director

James George, Agency CFO

Stephanie Grimes Washington Mayor's Office

### **Detroit Building Authority**

### FY 2019-20 Budget Analysis by the Legislative Policy Division

### **Issues and Questions**

The **Detroit Building Authority** (DBA) is primarily responsible for administering capital projects, as determined by each respective City Department, with identified capital or grant funds. Critical functions include: encumbering funds through Contracts of Lease; managing the bid, RFP/RFQ process; issuing contract awards; securing the necessary clearances; advising contractors of Executive Order 2007-1 requirements; execution of contract documents; monitor design development and construction for each DBA capital project; review and approve contract invoices; oversee payments to vendors.

In addition, the DBA is responsible for the following:

- Creating and maintaining a database of all City-owned commercial property.
- Maintaining and managing all of the properties within the database.
- Managing the sale of the property, which includes tracking the applications through the process, marketing of properties, obtaining city and council approvals, and finalizing the sale transaction.
- Managing city leases, which consist of property leased by and from the city, cellular towers and billboard leases.
- Coordinating with various city departments the City's demolition activities.

	EXPEN	IDITURES	
00277 -	Non-Department	tal DBA (General	Fund 1000)
	FY 2019 Adopted Budget	FY 2020 Recommended Budget	FY 2020 % Increase/(Decrease)
Expenditures	\$2,071,520	\$1,749,532	-15.5%

Page B 35-10- General Fund Expenditure 1000 appropriation # 00277 - Non-Departmental Detroit Building Authority is recommended to be reduced by \$321,988 (-15.5%) in FY 20 by the Mayor, as illustrated above.

	EXPEN	IDITURES	
00277 - Non-	Departmental DB/	4 (Fund 1003 - Bli	ght Investments)
	FY 2019	FY 2020	
	Adopted	Recommended	FY 2020
reservantes (september 1)	Budget	Budget	% Increase/(Decrease)
Expenditures	\$1,700,000	\$2,000,000	17.6%

<u>Page B 35-12-</u> Blight Fund 1003 appropriation # 00277 - Non-Departmental Detroit Building Authority is recommended to be increased by \$300,000 (17.6%) in FY 20 by the Mayor, as illustrated above.

	REV	ENUES	
00277 - No	on-Departmental Di	BA (General Fund	Revenue 1000)
	FY 2019	FY 2020	
	Adopted	Recommended	FY 2020
	Budget	Budget	% Increase/(Decrease)
Revenues	\$3,771,520	\$500,000	-86.7%

Page B 35-14- General Fund Revenue 1000 appropriation # 00277 - Non-Departmental Detroit Building Authority is recommended to be decreased by \$3,271,520 (-86.7%) in FY 20 by the Mayor, as illustrated above.

### **FY2020 - 2023 Positions**

35000-Non Departmental					
Appropriation  Cost Center	FY 2018-19 FTE Budget	FY 2019-20 FTE Mayor	FY 2020-21 FTE Forecast	FY 2021-22 FTE	FY 2022-23 FTE Forecast
Job Code and Title					
00277-Non Dept Detroit Building Authority					
350310-Detrot Building Authority					
013370 Executive Administrative Assistant II	1	1	1	1	1
931324 Special Area Maintenance Project Superintendent - DBA	2	3	3	3	3
932015.Executive Management Team - DBA	3	4	4	4	4
111003.Project Manager & Analytics Specialist El	2	2	2	2	2
111004.Project Manager & Analysics Specialist IV	1	1	1	1	i
931626 Administrative Assistant - Grade II - Detroit Building					
Authority	1	2	2	2	2
Total 3503 to-Detroit Building Authority	10	13	13	13	13
Total 00277-Non Dept Detroit Building Authority	10	13	13	13	13

<u>Page B 35-16-</u> The DBA currently has 10 budgeted positions in FY 19 and the Mayor has recommended the addition of 3 FTE's (30%) for FY 20, as illustrated above.

### <u>Issues and questions</u>

- 1. The DBA has the responsibility of "Coordinating with various city departments the City's demolition activities," however, the press has recently indicated that several demolition sites may have been backfilled with contaminated soil. What measures are the DBA prepared to take to ensure that this is not an ongoing problem, such as monitoring and enforcement that are different and new?
- 2. Page B 35-10: General Fund Expenditure 1000 appropriation # 00277 Non-Departmental Detroit Building Authority is recommended to be reduced by \$321,988 (-15.5%), by the Mayor in FY 20. What is the basis for the reduction in funds for this appropriation?
- 3. Page B 35-16: However, the Mayor has also recommended an increase of 3 FTE's for the DBA in FY 20. How does the DBA plan on funding the additional 3 positions, with a corresponding planned reduction \$321,988 (-15.5%) in funding General Fund Expenditure 1000 appropriation # 00277 Non-Departmental Detroit Building Authority, in FY 20? What's the projected costs and rationale for this increase in positions?
- 4. The Mayor indicated in his budget message to the City Council that he will remove demolition responsibilities from the Detroit Land Bank and move the "in house," to the City's own departments. How will this change impact the day to day operations of the DBA?

- 5. Page B 35-8: There is a Blight Fund 1003 Blight Investments appropriation on page B 35-8 of the Non-Departmental Budget for FY 20, which includes \$2 MM for Professional and Contractual Services (up from \$1.7MM) and \$10 MM for Operating Services. What specific costs do these two items within this appropriation cover and how do these costs correspond to the DBA?
- 6. Page B 35-12: There is also a *Blight Fund 1003* appropriation # 00277 Non-Departmental Detroit Building Authority, which is budgeted at \$2 MM (also up from \$1.7MM). What costs are included in this appropriation?
- 7. Page B 35-12: Blight Fund 1003 appropriation # 00277 Non-Departmental Detroit Building Authority is also recommended to be increased by \$300,000 (17.6%), by the Mayor in FY 20. What's the rationale for this increase and what does it entail?
- 8. Page B 35-14: General Fund Revenue 1000 appropriation # 00277 Non-Departmental Detroit Building Authority is recommended to be decreased by \$3,271,520 (-86.7%) in FY 20 by the Mayor. What is the rationale for this change and what is the projected impact on the DBA? Is this difference in revenue of \$3,271,520 reflected elsewhere in the budget?
- 9. The DBA is also responsible for creating and maintaining a database of all City owned commercial property, in addition to managing and maintaining all of the properties in the database. The DBA is also responsible for managing the sale of property, which includes tracking applications through the process, obtaining City Council approvals and finalizing sale transactions. What is the current status of the database and how often is it updated?
- 10. Regarding the maintenance of City owned commercial property, what are the DBA's minimum standards for property maintenance?
- 11. Regarding the sale of City commercial properties, what percentage of the sale proceeds go to the City as general fund revenue and what percentage goes to the DBA as revenue?
- 12. What methodology does the DBA utilize to determine the capacity of demolition contactors?
- 13. Please briefly describe the department's new expense initiatives, new funding requests, reforms and savings proposals, and new revenue initiatives/proposals to be implemented in FY 2020. Please provide which appropriation/cost center the new initiative/request/proposal is impacting in FY 2020.
- 14. According to page 8 of the June 30, 2018 audited financial statements (CAFR) for the DBA (see Attachment I), its net position was in a negative position at (\$1,069,539) at the beginning of the year in 2017, however due to a net loss of (\$527,932) of expenses to income, offset by a Non-Operating Revenues in the amount of \$2,126, the DBA ended 2017 (in the negative) with a net position of (\$1,595,345). In 2018, due primarily to a net loss of (\$1,018,723) of expenses to income, offset by Non-Operating Revenues in the

amount of \$230,520, the DBA ended the year with a 2018 (in the negative) with a net position of (\$2,383,548). The DBA is on an increasing negative trend in by its financial position as illustrated in the chart below. What efforts is the DBA taking to return the DBA to a net positive financial position?

### History of Statement of Net Position for the DBA from the CAFR<sup>1</sup>

Year End	Position	Change In Postion
2104	\$80,494,051	
2015	\$789,051	(\$79,705,000)
2016	(\$1,069,539)	(\$1,858,590)
2017	(\$1,595,345)	(\$525,806)
2018	(\$2,383,548)	(\$788,203)

<sup>&</sup>lt;sup>1</sup> According to the 2016 audited financial statements (CAFR) for the DBA, its net position was \$80,494,051 at the beginning of the year in 2015. However in 2015, due primarily to a transfer of assets to the City of \$79,101,996, and a net loss of (\$605,234) of expenses to income, the DBA ended the year with a net position of \$789,051. Subsequently, after starting 2016 with a net position of \$789,051, due primarily to a net loss of (\$1,859,121) of expenses to income, the DBA finished the year in 2016 (in the negative) with a net position of (\$1,069,539).

Correspondingly, the 2017 audited financial statements (CAFR) for the DBA, indicates that the DBA began 2017 (in the negative) with a net position of (\$1,069,539). The DBA in 2017, due primarily to a net loss of (\$527,932) of expenses to income, the DBA finished the year in 2017 (in the negative) with a net position of (\$1,595,345).

### Attachment I

### **CITY OF DETROIT BUILDING AUTHORITY**

Management's Discussion & Analysis (Continued)
June 30, 2018

### **OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)**

**Statement of Activities -** Presented below are the condensed activities for the years ended June 30, 2018 and 2017 (the detailed financial statement is presented on page 11).

	2018	2017
Program Revenues	\$ 9,857,992	\$ 10,995,865
Program Expenses Income from Operations	10,876,715 (1,018,723)	<u>11,523,797</u> <u>(527,932)</u>
Non Operating Revenues (Expenses) Other Income Net Non Operating Revenues (Expenses)	230,520 230,520	2,126 2,126
Change in Net Position	(788,203)	(525,806)
Net Position Beginning of Year	(1,595,345)	(1,069,539)
Net Position End of Year	\$ (2,383,548)	\$ (1,595,345)

## NON-DEPARTMENTAL (35)

BOPC operating sections are as follows:

- Fiscal section monitors the budget of the DPD quarterly.
- Policy section receives proposed directives from DPD and evaluates these directives for best practices and makes policy recommendations to the BOPC.
  - Legal Advisory section to the Board advises the Board on legal and policy issues.
- Community outreach section prepares brochures, reports and engages with outside law enforcement support organizations.
- Administrative section coordinates the work of the agency.
- investigates and issues findings on non-criminal citizen complaints filed against the Detroit Police Department and its personnel. The OCI processes and Office of the Chief Investigator (OCI) serves as the investigative entity of the Detroit Board of Police Commissioners. The OCI receives, processes, investigates approximately 1,500 - 1,700 complaints annually.

for tows under this chapter. Such rules shall as nearly as practicable, provide for equitable distribution of police authorized towing to all towers on the list of The City Code Section 55-15-8(a) provides that "The Board of Police Commissioners, shall establish standards, including insurance and bonding requirements, that must be met in order for a tower to qualify for police authorized tow and the police department shall maintain a current list of such qualified towers." It further provides that "The Board of Police Commissioners shall also promulgate and publish the rules and regulations that it uses to determine which towers shall be called qualified towers."



The Detroit Building Authority (DBA) is primarily responsible for administering capital projects, as determined by each respective City Department, with identified capital or grant funds. Critical functions include: encumbering funds through Contracts of Lease; managing the bid, RFP/RFQ process; issuing contract awards; securing the necessary clearances; advising contractors of Executive Order 2007-1 requirements; execution of contract documents; monitor design development and construction for each DBA capital project; review and approve contract invoices; oversee payments to vendors.

In addition, the DBA is responsible for the following:

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- Managing city leases, which consist of property leased by and from the city, cellular towers and billboard leases.
- Coordinating with various city departments the City's demolition activities

# CITY OF DETROIT BUDGET DEVELOPMENT FINANCIAL DETAIL BY DEPARTMENT, FUND, APPROPRIATION, & COST CENTER EXPENDITURES

Department # - Department Name					
Fund # - Fund Name	FY2019	FY2020	FY2021	FY2022	FY2023
Appropriation # - Appropriation Name	Adopted	Recommended	Forecast	Forecast	Forecast
Cost Center # - Cost Center Name					
35 - Non-Departmental	286,473,603	356,440,878	295,926,286	300,601,968	306,850,409
1000 - General Fund	267,563,500	334,940,878	293,926,286	298,601,968	304,850,409
00199 - Non-Departmental Public Commemorations	2,925	2,925	2,925	2,925	2,925
350010 - Public Commemorations	2,925	2,925	2,925	2,925	2,925
00204 - Non-Departmental Organizations For Cities	496,894	606,235	606,235	606,235	606,235
350020 - Dues & Memberships	386,235	386,235	386,235	386,235	386,235
350030 - Other Operations Services	110,659	220,000	220,000	220,000	220,000
W 00277 - Non-Departmental Detroit Building Authority	2,071,520	1,749,532	1,752,191	1,754,903	1,757,670
350310 - Detroit Building Authority	2,071,520	1,749,532	1,752,191	1,754,903	1,757,670
00335 - Non-Departmental Parking Programs	160,875	97,500	97,500	97,500	97,500
350060 - Special Parking Programs	97,500	97,500	97,500	97,500	97,500
350070 - Eastern Market Garage	63,375		-		
00341 - Non-Departmental Tax Support	61,500,000	63,500,000	64,500,000	64,500,000	64,500,000
350080 - DOT Operations	61,500,000	63,500,000	64,500,000	64,500,000	64,500,000
00347 - Non-Departmental Airport Support	1,426,776	1,605,737	1,605,737	1,605,737	1,605,737
350090 - Contribution To Airport	1,426,776	1,605,737	1,605,737	1,605,737	1,605,737
00362 - Non-Departmental Tax Increment Districts	9,160,000			,	ı
350100 - DDA Tax Increment District	8,173,000	•	1	4	.1
350120 - Chrysler – LDFA	987,000		•		
00396 - Non-Departmental World Trade Program	208,245	250,000	250,000	250,000	250,000
350140 - Detroit Port Authority	208,245	250,000	250,000	250,000	250,000
00551 - Non-Departmental Prisoner Care	345,202				•
350160 - Prisoner Care	345,202	ř	5	•	٠
00664 - Non-Departmental City-County Building Rent	504,466	279,217			
350200 - City-County Building Rent & Rehabilitation	504,466	279,217		a	-
00844 - Charter Commission	•	576,000	292,000	•	•
351250 - Detroit Charter Commission	ı	276,000	292,000	•	

# CITY OF DETROIT BUDGET DEVELOPMENT FINANCIAL DETAIL BY DEPARTMENT, FUND, APPROPRIATION, & COST CENTER EXPENDITURES

Department # - Department Name					
Fund # - Fund Name	FY2019	FY2020	FY2021	FY2022	FY2023
Appropriation # - Appropriation Name	Adopted	Recommended	Forecast	Forecast	Forecast
Cost Center # - Cost Center Name					
13853 - Non-Departmental Note B Payment	19,765,299	17,372,472	17,372,472	17,372,472	17,372,472
351025 - Note B Payment	19,765,299	17,372,472	17,372,472	17,372,472	17,372,472
13854 - Non-Departmental Retirement Systems	40,000,000	45,000,000	50,000,000	55,000,000	60,000,000
351026 - Retirement Systems UAAL	20,000,000	•		1	·
351051 - Discretionary Pension Contributions	20,000,000	45,000,000	50,000,000	55,000,000	60,000,000
13965 - Non-Departmental Quality of Life Exit Financing Debt Service	24,019,981	32,508,286	32,747,216	33,028,701	33,309,946
351023 - Quality of Life Exit Financing Debt Service	24,019,981	32,508,286	32,747,216	33,028,701	33,309,946
13966 - Non-Departmental Note B2 Debt Service	515,450			,	
351027 - Note B2 Debt	515,450			•	
13968 - Non-Departmental Note C Debt Service	2,957,229	•			
351036 - Note C Debt	2,957,229	t			j.
13969 - Non-Departmental PLD Decommission Cost	1,000,000		•	· ·	
351041 - PLD Decommission Costs	1,000,000	•	100000000000000000000000000000000000000		
14001 - Non-Departmental Budget Reserve		45,000,000	E	•	•
352101 - Budget Reserve		45,000,000			,
20253 - Non-Departmental Blight Remediation	14,000,000	13,000,000	13,000,000	12,500,000	12,000,000
350014 - Land Bank Operations	14,000,000	13,000,000	13,000,000	12,500,000	12,000,000
20539 - Board of Police Commissioners		3,734,458	3,739,375	3,744,390	3,749,505
350002 - Board of Police Commissioners	1	3,734,458	3,739,375	3,744,390	3,749,505
1003 - Blight Investments	11,850,000	12,000,000			
* 00277 - Non-Departmental Detroit Building Authority	1,700,000	2,000,000			
350310 - Detroit Building Authority	1,700,000	2,000,000	1		
20253 - Non-Departmental Blight Remediation	10,150,000	10,000,000	•		•
350011 - Blight Reinvestment	10,150,000	10,000,000			ï
3921 - Donated Funds (non-major)		2,000,000	2,000,000	2,000,000	2,000,000
13366 - Non-Departmental PEG Fees	1	2,000,000	2,000,000	2,000,000	2,000,000
350324 - PEG Fees	*	2,000,000	2,000,000	2,000,000	2,000,000

### B35-14

## CITY OF DETROIT BUDGET DEVELOPMENT FINANCIAL DETAIL BY DEPARTMENT, FUND, APPROPRIATION, & COST CENTER REVENUES

Department # - Department Name Fund # - Fund Name	FY2019	FY2020	FY2021	FY2022	FY2023 .
Appropriation # - Appropriation Name Cost Center # - Cost Center Name	Adopted	Recommended	Forecast	Forecast	Forecast
35 - Non-Departmental	996,955,329	1,083,351,040	929,700,693	944,338,518	958,194,660
1000 - General Fund	899,513,608	975,851,040	927,700,693	942,338,518	956,194,660
, 00277 - Non-Departmental Detroit Building Authority	3,771,520	200,000	200,000	200,000	500,000
350310 - Detroit Building Authority	3,771,520	200,000	200,000	200,000	200,000
00852 - Non-Departmental Claims Fund (Insurance Premium)	17,200,000	17,100,000	17,100,000	17,100,000	17,100,000
350220 - Claims Fund (Insurance Premiums)	17,200,000	17,100,000	17,100,000	17,100,000	17,100,000
04739 - Non-Departmental General Revenues/Expenditures	845,267,594	873,259,040	881,951,693	896,310,518	909,903,660
350350 - Property Tax	143,610,000	124,530,000	125,380,000	126,147,000	126,984,000
350360 - State Revenue Sharing	203,312,405	210,666,000	208,516,000	210,419,000	212,376,000
350380 - Earnings on Investment	1,100,000	21,258,000	20,784,000	20,279,000	19,740,000
350620 - Income Tax	275,723,000	299,985,000	307,776,000	317,237,000	325,783,000
351020 - Non-Departmental	40,743,189	32,497,040	33,329,693	34,200,518	35,112,660
351050 - Wagering Tax	180,779,000	184,323,000	186,166,000	188,028,000	189,908,000
05080 - Non-Departmental Cable Franchise Fee	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
350510 - Cable Franchise Fees	2,000,000	2,000,000	5,000,000	5,000,000	5,000,000
06925 - Casino Municipal Services Fees	17,393,000	18,231,000	18,414,000	18,598,000	18,784,000
351056 - Motor City Casino Municipal Services Fee	5,591,000	6,182,000	6,244,000	6,306,000	6,369,000
351057 - Greektown Casino Municipal Services Fee	4,127,000	4,231,000	4,274,000	4,317,000	4,360,000
351058 - MGM Grand Casino Municipal Services Fee	7,675,000	7,818,000	7,896,000	7,975,000	8,055,000
13366 - Non-Departmental PEG Fees	2,000,000	•			
350324 - PEG Fees	2,000,000	. 55 - 55 - 5		-	
13608 - Non-Departmental Pension & Employee Benefits Pension	4,173,215	3,704,000	3,778,000	3,873,000	3,950,000
350015 - Pension & Employee Benefits/Pension	4,173,215	3,704,000	3,778,000	3,873,000	3,950,000
13663 - Non-Departmental Towing Fees Administration	2,150,000	957,000	957,000	957,000	957,000
350171 - Towing Administrative Fees	2,150,000	957,000	957,000	957,000	957,000
14001 - Non-Departmental Budget Reserve		45,000,000		٠	•
352101 - Budget Reserve	-	45,000,000	-		•
20255 - Non-Departmental Prior Year Activity	2,558,279	12,100,000	•	•	
351009 - Prior Year Surplus	2,558,279	12,100,000	•	,	•
1003 - Blight Investments	45,241,721	73,000,000	•		•
20253 - Non-Departmental Blight Remediation	•	73,000,000	1	•	•
351009 - Prior Year Surplus		73,000,000		•	•

### CITY OF DETROIT FY2020 - 2023 Positions - Mayor

Cost Center Job Code and Title J	Mayor  1 2 2 13 13	Forecast 3 3 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	Forecast  1  2  1  13  13	Forecast 1 1 2 2 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1
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tant II ject Superintendent - DBA - DBA pecialist III pecialist IV de II - Detroit Building hority  thy	13 13 13	1	13 5 13 13 13 13 13 13 13 13 13 13 13 13 13	- E 4 2 - C E
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ist IV Detroit Building	1 13 13	13	13 13	13 2 1
Detroit Building	13	13	13	13
	13 13	13	13	13
	13	13	13	13
	13	13	13	42
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Board of Ethics	-			
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Total 10397-Non Dept Board of Ethics	8	m	65	m
13125-Non Dept Media Services and Communications				
350325-Communication Services				
037161.Supervisor of Printing	-	-	-	-
099525.Publicist II	-	-	-	-
193035. Principal Graphic Designer	-	-	-	-
43309904 Clerk IV	<b>-</b>	_	-	-
439142. Supervising Photographer	1	1	-	_
Total 350325-Communication Services	សា	ın	ĸ	ı
931501.Director - DCCC	-	_	_	_
024504 Communications Specialist III - DCC	c	c	C	C

# CITY OF DETROIT BUDGET DEVELOPMENT FINANCIAL DETAIL BY DEPARTMENT, FUND, APPROPRIATION, & COST CENTER EXPENDITURES

Department # - Department Name					
Fund # - Fund Name	FY2019	FY2020	FY2021	FY2022	FY2023
Appropriation # - Appropriation Name	Adopted	Recommended	Forecast	Forecast	Forecast
Cost Center # - Cost Center Name			( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )	- W 55 W	
13853 - Non-Departmental Note B Payment	19,765,299	17,372,472	17,372,472	17,372,472	17,372,472
351025 - Note B Payment	19,765,299	17,372,472	17,372,472	17,372,472	17,372,472
13854 - Non-Departmental Retirement Systems	40,000,000	45,000,000	20,000,000	55,000,000	60,000,000
351026 - Retirement Systems - UAAL	20,000,000	•		·	
351051 - Discretionary Pension Contributions	20,000,000	45,000,000	50,000,000	55,000,000	60,000,000
13965 - Non-Departmental Quality of Life Exit Financing Debt Service	24,019,981	32,508,286	32,747,216	33,028,701	33,309,946
351023 - Quality of Life Exit Financing Debt Service	24,019,981	32,508,286	32,747,216	33,028,701	33,309,946
13966 - Non-Departmental Note B2 Debt Service	515,450		,		3
351027 - Note B2 Debt	515,450		•		
13968 - Non-Departmental Note C Debt Service	2,957,229			-	•
351036 - Note C Debt	2,957,229	1			
13969 - Non-Departmental PLD Decommission Cost	1,000,000	•			•
351041 - PLD Decommission Costs	1,000,000	•			
14001 - Non-Departmental Budget Reserve	208	45,000,000			•
352101 - Budget Reserve	1	45,000,000		SHEET ST. FAMILIES.	-
20253 - Non-Departmental Blight Remediation	14,000,000	13,000,000	13,000,000	12,500,000	12,000,000
350014 - Land Bank Operations	14,000,000	13,000,000	13,000,000	12,500,000	12,000,000
20539 - Board of Police Commissioners		3,734,458	3,739,375	3,744,390	3,749,505
350002 - Board of Police Commissioners		3,734,458	3,739,375	3,744,390	3,749,505
1003 - Blight Investments	11,850,000	12,000,000			
00277 - Non-Departmental Detroit Building Authority	1,700,000	2,000,000	-		
350310 - Detroit Building Authority	1,700,000	2,000,000	1	ø	9
20253 - Non-Departmental Blight Remediation	10,150,000	10,000,000	-	*	
350011 - Blight Reinvestment	10,150,000	10,000,000	1	ţ.	1
3921 - Donated Funds (non-major)		2,000,000	2,000,000	2,000,000	2,000,000
13366 - Non-Departmental PEG Fees		2,000,000	2,000,000	2,000,000	2,000,000
350324 - PEG Fees		2,000,000	2,000,000	2,000,000	2,000,000